

Chief, SCAT

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- (1) x Chief, ICAPS
 - (2) x Asst. Executive Director

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Memo from Asst. Dir.
S.O. to Asst. Exec.
Dir., 1 Aug 46,
"Evaluation
Reports."

1. Evaluation of S.S.U. reports is a proper function of the Office of Research and Evaluation when that Office is fully established.

2. It should be realized, in the Executive Staff and coordinate Offices, that at the present juncture the O.R.E. consists only of

a. A half-strength former Central Reports Staff designed for a totally different purpose (current reporting of spot information and synthesis of departmental estimates), with information and files limited to that purpose.

b. A limited number of surplus research personnel transferred from G-2 without organization, officers, working files, or established flow of information.

Manifestly the O.R.E. is in no position, at present, to assume responsibility for detailed evaluation of S.S.U. reports.

3. The Office of Research and Evaluation is making its utmost endeavor to integrate its diverse elements into a balanced and effective organization as soon as practicable. It is handicapped therein by a lack of properly qualified personnel at the branch chief level. In addition to the normal difficulty of recruiting such personnel, it finds it impossible, in present circumstances, to obtain the appointment of persons actually nominated by it, except after long delays. The Executive for Personnel and Administration is of course working to overcome these difficulties. Until he is able to do so, no radical improvement in the strength and composition of ORE will be possible. Similarly the development of an adequate flow of information for the purpose depends on the efforts of the Office of Collection and, even after such a flow is established some time will be required to build up working files comparable to those of G-2. Consequently it is at present impossible to predict when O.R.E. will be in a position to assume responsibility for an evaluation of S.S.U. reports comparable to that now provided by G-2.

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4. In the basic paper [REDACTED] represents the evaluation of S.S.U. reports by G-2 as a diversion from its proper business of evaluating MA reports. Presumably, however, S.S.U. reports are also of value to G-2 and are used by it, which entails some form of evaluation, whether or not report thereof is made to S.S.U.

5. Recommendation: that G-2 be requested to continue, for the time being, the evaluation of S.S.U. reports, on the grounds that

a. G.I.G. still lacks the personnel, working files, and flow of information required for the purpose (the transfer of sundry surplus personnel from G-2, in particular, falling far short of satisfying those requirements); and

b. That G-2 is in a position to make such evaluation and has actually been doing so; and

c. that G-2, in making use of S.S.U. reports, must presumably make some evaluation of them for its own purposes in any case.

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[REDACTED]
Asst. Director, ORE